

# Model-Based Systems Engineering (MBSE) for Complex Engineering Projects

Seyed Amir Heydari<sup>1\*</sup>

1. Department of Management, Sanandaj Branch, Islamic Azad University, Sanandaj, Iran

## Abstract

---

The complexity of modern engineering projects, driven by the integration of multiple disciplines and the demand for higher system reliability, necessitates advanced methodologies beyond traditional document-based systems engineering. Model-Based Systems Engineering (MBSE) has emerged as a crucial methodology, leveraging domain models to manage the intricacies of complex engineering systems. This review provides a comprehensive analysis of MBSE, tracing its historical development, key concepts, and theoretical frameworks. It contrasts MBSE with traditional systems engineering, highlighting its superiority in managing complexity through enhanced traceability, validation, and early detection of design flaws. The application of MBSE across industries such as aerospace, automotive, and defense is examined, with a focus on case studies demonstrating its success and the challenges encountered. Emerging trends, including the integration of artificial intelligence, the Internet of Things, and digital twins, are explored, revealing the potential for these technologies to further enhance MBSE practices. Despite its strengths, MBSE faces challenges related to scalability, integration with other engineering disciplines, and the need for more robust validation methods. The review concludes with recommendations for practitioners and researchers, emphasizing the importance of continued innovation and education in MBSE to address these challenges and ensure its relevance in future complex engineering projects.

**Keywords:** Model-Based Systems Engineering (MBSE), complex engineering projects, systems engineering.

---

## Introduction

Engineering projects have increasingly grown in complexity, demanding more sophisticated approaches to design, analysis, and management. This complexity is driven by several factors, including the integration of multiple disciplines, the need for higher levels of system reliability and performance, and the ever-growing demand for faster time-to-market (Estefan, 2007). Traditional systems engineering approaches, while effective in simpler contexts, often fall short when applied to these modern, multifaceted projects. The interconnected nature of today's engineering systems, ranging from aerospace and automotive to defense and telecommunications, necessitates a paradigm shift in how systems are designed and managed. This shift is embodied in the evolution of Model-Based Systems Engineering (MBSE), which has emerged as a critical methodology for handling the complexities inherent in contemporary engineering projects (INCOSE, 2015).

MBSE is a systems engineering approach that focuses on creating and exploiting domain models as the primary means of information exchange between engineers, rather than relying on traditional document-based processes (Friedenthal, Moore, & Steiner, 2014). By using models to capture the requirements, design, analysis, verification, and validation of systems, MBSE enables better understanding, communication, and management of complex systems. This modeling approach is particularly advantageous in complex engineering projects, where the interactions between various subsystems and components must be carefully coordinated to achieve the desired outcomes (Bone & Cloutier, 2010).

Model-Based Systems Engineering is defined as the formalized application of modeling to support system requirements, design, analysis, verification, and validation activities, beginning in the conceptual design phase and continuing throughout development and later lifecycle phases (Friedenthal et al., 2014). MBSE represents a departure from traditional systems engineering approaches by emphasizing models as the primary artifacts of the engineering process. These models are not just simple diagrams but are often complex, executable representations that can simulate the behavior of the entire system under various conditions (Estefan, 2007). The relevance of MBSE to complex engineering projects lies in its ability to manage and mitigate the risks associated with the interdependencies and emergent properties that characterize these systems (Holt & Perry, 2010). By enabling the early detection of design flaws and facilitating more robust verification and validation processes, MBSE reduces the likelihood of costly rework and project delays (Wymore, 1993).

Given the rapid adoption and evolving nature of MBSE, a comprehensive review of its application in complex engineering projects is both timely and necessary. MBSE is becoming increasingly critical in current engineering practice due to its ability to handle the complexities of modern systems that traditional document-based approaches struggle to manage (INCOSE, 2015). Furthermore, as industries continue to push the boundaries of technology, the complexity of the systems being developed will only increase, making MBSE a vital tool for future projects. Despite its growing importance, there are still significant challenges and research gaps in the field that need to be addressed. This review aims to provide a thorough examination of the state-of-the-art in MBSE, highlighting both its successes and the areas where further research is needed (Friedenthal et al., 2014).

The objective of this review is to critically analyze the current state of MBSE as applied to complex engineering projects. The review will cover the historical development of MBSE, key concepts and terminology, theoretical frameworks, and a comparison with traditional systems engineering methods. It will also explore the application of MBSE across various industries, discussing notable case studies, the tools and technologies that facilitate MBSE, and the successes and challenges encountered in its implementation. Additionally, the review will identify emerging trends in MBSE, highlight current research gaps, and discuss future challenges for the field. By providing a comprehensive overview of MBSE, this article aims to contribute to the ongoing discourse in systems engineering and inform both researchers and practitioners about the potential and limitations of MBSE in managing complex engineering projects.

### **Methodology**

To initiate this review, a comprehensive literature search was conducted across several major academic databases, including IEEE Xplore, Scopus, Web of Science, and Google Scholar. The search strategy was meticulously designed to capture a wide array of relevant studies, using keywords such as "Model-Based Systems Engineering," "MBSE," "complex engineering projects," "systems engineering," and "modeling and simulation." These terms were chosen to reflect the broad scope of MBSE applications and to ensure that the search would retrieve articles from various disciplines where MBSE is implemented. The search was further refined by applying filters to limit results to peer-reviewed articles, conference papers, and significant technical reports published within the last two decades, ensuring a focus on contemporary developments in the field.

Inclusion and exclusion criteria were rigorously defined to ensure the relevance and quality of the selected studies. Studies were included if they provided substantial insights into the application of MBSE in complex engineering projects, offered case studies, or discussed theoretical advancements in MBSE methodologies and tools. Conversely, articles that were purely speculative, lacked empirical data, or were deemed outdated were excluded from the review. This process was critical in curating a dataset of high-quality, relevant literature that could provide a comprehensive understanding of MBSE's role in complex engineering projects.

Once the relevant literature was collected, the descriptive analysis method was employed to systematically review and synthesize the findings. This approach involved organizing the literature into thematic categories, such as the foundational principles of MBSE, its applications in various industries, and the tools and technologies that support its implementation. Each theme was examined in detail, with particular attention paid to identifying patterns, common challenges, and the outcomes of applying MBSE in different contexts. The analysis was also aimed at uncovering gaps in the current literature and identifying areas where further research is needed.

The synthesis of the reviewed literature was guided by the objective of providing a critical and comprehensive overview of the state of MBSE. By comparing and contrasting different approaches and outcomes reported in the literature, the review highlights the strengths and limitations of MBSE in handling the complexities of modern engineering projects. The methodology used in this review thus ensures that the findings are both robust and relevant, offering valuable insights for researchers and practitioners alike.

## Foundations of MBSE

The evolution of systems engineering towards Model-Based Systems Engineering (MBSE) is rooted in the increasing complexity of engineering projects and the limitations of traditional document-centric approaches. Traditional systems engineering, which has been the backbone of complex project management for decades, primarily relied on textual documents to capture requirements, system architecture, and design specifications (Wymore, 1993). However, as systems became more complex, the limitations of this approach became evident. The manual handling of large volumes of documentation often led to inconsistencies, errors, and a lack of integration across different subsystems. This realization led to the gradual shift towards more model-centric approaches, where models, rather than documents, became the primary artifacts of systems engineering (Estefan, 2007).

MBSE emerged from these efforts as a formalized methodology that integrates various modeling techniques to improve the consistency, traceability, and analysis of system designs (Friedenthal et al., 2014). One of the early milestones in the development of MBSE was the introduction of SysML (Systems Modeling Language), a modeling language specifically designed to meet the needs of systems engineering. SysML extended the capabilities of UML (Unified Modeling Language), allowing engineers to create more detailed and semantically rich models that could represent complex system behaviors and architectures (Holt & Perry, 2010). Over time, the adoption of MBSE has grown, driven by the need to address the challenges posed by increasingly sophisticated and interconnected systems in industries such as aerospace, defense, and automotive.

MBSE is built around several key concepts and terminologies that are essential for understanding its application in systems engineering. At its core, MBSE relies on the creation of system models that capture various aspects of the system's requirements, design, and behavior. These models are typically represented using SysML, which provides a standardized way to describe system structure, behavior, requirements, and parametric relationships (Friedenthal et al., 2014). One of the fundamental concepts in MBSE is the idea of "model integration," where different models representing various aspects of the system are integrated into a cohesive whole. This integration allows for a more holistic analysis of the system, ensuring that all components and subsystems work together as intended (Estefan, 2007).

Another important concept is "model validation and verification," which refers to the processes of ensuring that the models accurately represent the intended system and that the system, as modeled, meets its requirements. In MBSE, validation and verification are often carried out through simulations and other model-based analyses, which can identify potential issues early in the design process (Holt & Perry, 2010). Additionally, MBSE emphasizes "traceability," which is the ability to trace the relationships between different elements of the model, such as requirements, design components, and test cases. This traceability is crucial for managing changes in the system's design and for ensuring that all requirements are met (Friedenthal et al., 2014).

The theoretical underpinnings of MBSE are grounded in systems theory, which provides a framework for understanding and managing the complexity of engineering systems. Systems theory posits that complex systems can be understood by analyzing the interactions and interdependencies between their components, rather than by focusing solely on the components themselves (Wymore, 1993). MBSE

applies this theory by using models to represent these interactions and dependencies, allowing engineers to simulate and analyze the system's behavior as a whole (Estefan, 2007).

One of the key theoretical frameworks in MBSE is the "V-Model," which represents the system development lifecycle in terms of both time and abstraction. The left side of the V represents the decomposition of requirements and the creation of system models, while the right side represents the integration and verification of these models. The V-Model emphasizes the importance of early validation and verification activities, which are facilitated by the use of models (Holt & Perry, 2010). Another important framework is the "model lifecycle," which describes the stages through which a model progresses, from initial creation through to eventual retirement. This lifecycle approach ensures that models remain relevant and accurate throughout the system's development and operational life (Friedenthal et al., 2014).

MBSE represents a significant departure from traditional systems engineering methods, particularly in how information is captured, managed, and communicated. In traditional systems engineering, the primary artifacts are textual documents, which are used to describe system requirements, design specifications, and test plans (Wymore, 1993). These documents are often static and difficult to maintain, especially as the system evolves. In contrast, MBSE uses models as the primary artifacts, which are dynamic and can be easily updated as the system design changes (Friedenthal et al., 2014).

One of the key advantages of MBSE over traditional methods is its ability to manage complexity. Traditional document-based approaches often struggle to handle the interdependencies and interactions between different parts of a complex system. In MBSE, these interdependencies are explicitly represented in the models, allowing for more accurate analysis and simulation of the system's behavior (Estefan, 2007). Furthermore, MBSE facilitates better communication between different stakeholders by providing a visual and executable representation of the system, rather than relying on lengthy textual descriptions (Holt & Perry, 2010). This improved communication can lead to a better understanding of the system's requirements and design, reducing the risk of errors and rework.

### **Application of MBSE in Complex Engineering Projects**

The application of Model-Based Systems Engineering (MBSE) in complex engineering projects has been demonstrated across various industries, highlighting both its versatility and effectiveness. One notable case study is its application in the aerospace industry, particularly in the development of the Boeing 787 Dreamliner. MBSE was employed to manage the integration of numerous subsystems, which were developed by different teams across the globe. The use of MBSE allowed for the early detection of integration issues, which could be addressed before they led to costly delays in the project (Cloutier et al., 2010). Another significant example is the use of MBSE in the automotive industry, where companies like General Motors have leveraged this approach to streamline the development of complex vehicle systems, including advanced driver-assistance systems (ADAS). MBSE facilitated the coordination between software and hardware development teams, ensuring that the final product met all safety and performance requirements (Estefan, 2007).

In the defense industry, MBSE has been used extensively in the development of large-scale systems, such as missile defense systems and naval vessels. The complexity of these projects, which involve the integration of multiple subsystems and technologies, makes them ideal candidates for MBSE.

For example, the U.S. Department of Defense has adopted MBSE for the development of the Aegis Combat System, a naval weapons system that requires precise coordination between sensors, weapons, and command systems. MBSE provided a comprehensive framework for managing this complexity, from initial design through to final deployment (Holt & Perry, 2010).

The success of MBSE in these and other complex engineering projects can be attributed to its ability to manage complexity, improve communication among stakeholders, and facilitate early detection of design issues. However, the implementation of MBSE is not without its challenges. One of the main challenges is the steep learning curve associated with adopting MBSE tools and techniques. Engineers and project managers who are accustomed to traditional document-based approaches may find it difficult to transition to a model-based approach, which requires a different way of thinking and working (Friedenthal et al., 2014). Another challenge is the integration of MBSE with existing tools and processes. Many organizations have established workflows that rely on document-based systems, and integrating MBSE into these workflows can be a complex and time-consuming process (Cloutier et al., 2010).

Despite these challenges, the benefits of MBSE have led to its widespread adoption in industries where managing complexity is a critical concern. The ability of MBSE to improve the accuracy and consistency of system designs, reduce the risk of errors, and facilitate collaboration between different teams has been demonstrated in numerous projects, making it an indispensable tool for modern systems engineering (Estefan, 2007).

The successful application of MBSE in complex engineering projects is supported by a range of tools and technologies that facilitate the creation, management, and analysis of system models. One of the most widely used tools in MBSE is MagicDraw, a modeling tool that supports SysML and other modeling languages. MagicDraw allows engineers to create detailed models of complex systems, including their structure, behavior, and interactions, and provides powerful simulation capabilities to analyze these models (Friedenthal et al., 2014). Another popular tool is Cameo Systems Modeler, which is specifically designed for systems engineering and supports a wide range of modeling and analysis techniques. Cameo Systems Modeler integrates with other engineering tools, such as MATLAB and Simulink, allowing for the seamless exchange of data between different tools and enabling more comprehensive analysis of system models (Holt & Perry, 2010).

In addition to these tools, the adoption of cloud-based platforms has also played a significant role in the application of MBSE. Cloud-based platforms, such as the IBM Engineering Lifecycle Management suite, provide a centralized repository for system models, enabling teams located in different geographic locations to collaborate on the same project. These platforms also offer advanced analytics and reporting capabilities, making it easier to track the progress of the project and identify potential issues early in the development process (Estefan, 2007).

The impact of MBSE extends across a wide range of industries, each with its unique set of challenges and requirements. In the aerospace industry, MBSE is used to manage the development of complex aircraft systems, where the integration of multiple subsystems is critical to the success of the project. The automotive industry has also seen significant benefits from the adoption of MBSE, particularly in the development of advanced driver-assistance systems and autonomous vehicles, where the integration of software and hardware components is essential (Cloutier et al., 2010). In the defense

industry, MBSE is used to manage the development of large-scale systems, such as missile defense systems and naval vessels, where the complexity of the project requires a comprehensive and integrated approach to systems engineering (Holt & Perry, 2010).

Beyond these traditional industries, MBSE is increasingly being adopted in newer fields, such as healthcare and energy. In healthcare, MBSE is used to design complex medical devices and systems, ensuring that they meet stringent safety and regulatory requirements. In the energy sector, MBSE is used to manage the development of complex power generation and distribution systems, where the integration of multiple technologies and subsystems is critical to the success of the project (Friedenthal et al., 2014). The versatility of MBSE makes it an invaluable tool across these diverse industries, enabling engineers to manage the complexity of modern systems and deliver high-quality products that meet the demands of the market.

### **Current Trends and Future Directions**

The field of Model-Based Systems Engineering (MBSE) is continually evolving, with several emerging trends that are shaping its future. One of the most significant trends is the integration of MBSE with advanced technologies such as artificial intelligence (AI), the Internet of Things (IoT), and digital twins. The integration of AI into MBSE tools and processes is enabling more advanced analysis and decision-making capabilities. AI algorithms can be used to automate the generation of system models, optimize designs, and predict system behavior under different conditions, thereby reducing the time and effort required to develop complex systems (Gore et al., 2020). Similarly, the integration of IoT devices into MBSE allows for real-time data collection and analysis, enabling more accurate and timely updates to system models. This capability is particularly valuable in industries such as automotive and aerospace, where the ability to monitor and update systems in real-time is critical (Holt & Perry, 2010).

Digital twins, which are virtual representations of physical systems, are another emerging trend in MBSE. By integrating digital twins with MBSE, engineers can create more accurate and detailed models of complex systems, allowing for more comprehensive analysis and testing before the physical system is built. This approach not only reduces the risk of errors and rework but also enables more efficient and cost-effective system development (Gore et al., 2020). As these technologies continue to mature, their integration with MBSE is expected to drive significant advancements in the field, enabling engineers to develop even more complex systems with greater efficiency and accuracy.

Despite the progress made in MBSE, there are still several research gaps that need to be addressed to fully realize its potential. One of the key gaps is the need for more comprehensive and standardized methodologies for integrating MBSE with other engineering disciplines. While MBSE has been successfully applied in several industries, its integration with other engineering processes, such as mechanical and electrical engineering, is still an ongoing challenge (Estefan, 2007). Developing standardized approaches for integrating MBSE with these disciplines would enable more seamless collaboration between different engineering teams and improve the overall efficiency of the system development process.

Another research gap is the need for more effective tools and techniques for managing the complexity of large-scale system models. As systems become more complex, the size and complexity of the models used to represent them also increase, making it more difficult to manage and analyze these

models (Holt & Perry, 2010). Research into new modeling languages, tools, and techniques that can handle this complexity more effectively is critical to the continued success of MBSE. Additionally, more research is needed to develop better methods for validating and verifying system models, particularly in industries where safety and reliability are critical (Gore et al., 2020).

Looking ahead, several challenges are likely to shape the future of MBSE. One of the most significant challenges is the scalability of MBSE. As systems become more complex, the models used to represent them must also scale in size and complexity. Ensuring that MBSE tools and processes can scale effectively to handle these larger and more complex models is critical to the continued success of the approach (Estefan, 2007). Another challenge is the integration of MBSE with emerging technologies such as AI, IoT, and digital twins. While these technologies offer significant potential for enhancing MBSE, their integration also presents several technical and organizational challenges that need to be addressed (Gore et al., 2020).

Finally, the widespread adoption of MBSE in industry will require ongoing efforts to develop and promote standardized methodologies, tools, and processes. While MBSE has been widely adopted in some industries, such as aerospace and defense, its adoption in other industries has been slower. Developing more accessible and user-friendly tools, as well as providing training and support for engineers and project managers, will be critical to increasing the adoption of MBSE across a wider range of industries (Holt & Perry, 2010). Addressing these challenges will be essential for ensuring that MBSE continues to evolve and remain relevant in the face of increasingly complex engineering projects.

### **Critical Analysis and Discussion**

The review of Model-Based Systems Engineering (MBSE) literature reveals that MBSE has become an essential methodology for managing the complexity of modern engineering projects. Its ability to provide a holistic view of the system, facilitate early detection of design flaws, and improve communication among stakeholders has led to its widespread adoption in various industries, including aerospace, automotive, and defense (Friedenthal et al., 2014). The integration of advanced technologies, such as AI, IoT, and digital twins, further enhances the capabilities of MBSE, enabling more accurate and efficient system development and management (Gore et al., 2020). However, the review also highlights significant challenges and research gaps that need to be addressed to fully realize the potential of MBSE.

A critical analysis of MBSE reveals several strengths and weaknesses, as well as opportunities and threats (SWOT) associated with its application in complex engineering projects. One of the primary strengths of MBSE is its ability to manage complexity through the use of models that represent the system's structure, behavior, and interactions. This capability allows for better analysis and simulation of system performance, leading to more informed decision-making and reduced risk of errors (Estefan, 2007). Additionally, MBSE's emphasis on traceability and validation ensures that all system requirements are met, which is particularly important in safety-critical industries (Holt & Perry, 2010).

However, MBSE also has several weaknesses. The steep learning curve associated with adopting MBSE tools and techniques can be a barrier to entry for organizations, particularly those with established document-based processes (Friedenthal et al., 2014). Moreover, the integration of MBSE with other engineering disciplines and existing workflows can be challenging and time-consuming, leading to potential inefficiencies and increased project costs (Cloutier et al., 2010). These challenges highlight the

need for ongoing education and training for engineers and project managers, as well as the development of more user-friendly tools and methodologies.

The opportunities associated with MBSE are vast, particularly in light of emerging trends such as AI, IoT, and digital twins. These technologies have the potential to significantly enhance the capabilities of MBSE, enabling more advanced modeling, analysis, and optimization of complex systems (Gore et al., 2020). Additionally, the growing complexity of engineering projects across various industries presents an opportunity for MBSE to become an even more critical tool in systems engineering.

However, several threats could impact the future of MBSE. The rapid pace of technological change, coupled with the increasing complexity of engineering systems, may outpace the development of MBSE tools and methodologies, leading to potential scalability issues (Estefan, 2007). Additionally, the integration of emerging technologies such as AI and IoT raises concerns about data security and privacy, which must be addressed to ensure the continued success of MBSE (Khan et al., 2021).

The practical implications of MBSE for engineers and project managers are significant. For engineers, MBSE provides a powerful tool for managing the complexity of modern systems, enabling more accurate design, analysis, and verification processes. By using models as the primary artifacts of the engineering process, engineers can gain a deeper understanding of the system's behavior and interactions, leading to more informed decision-making and reduced risk of errors (Friedenthal et al., 2014). For project managers, MBSE offers improved communication and collaboration among stakeholders, as well as better traceability and validation of system requirements. This can lead to more efficient project management, reduced project costs, and improved overall project outcomes (Cloutier et al., 2010).

However, the successful implementation of MBSE requires careful planning and consideration of the challenges associated with its adoption. Organizations must invest in training and education to ensure that their engineering workforce is equipped with the necessary skills to implement and manage MBSE effectively (Holt & Perry, 2010). Additionally, organizations must consider the integration of MBSE with existing tools and processes, as well as the potential impact of emerging technologies on MBSE practices (Gore et al., 2020).

### **Conclusion**

This review has explored the role of Model-Based Systems Engineering (MBSE) in managing the complexity of modern engineering projects, highlighting its strengths, weaknesses, opportunities, and threats. MBSE's ability to provide a holistic view of the system, facilitate early detection of design flaws, and improve communication among stakeholders has made it an essential tool in various industries, including aerospace, automotive, and defense. The integration of advanced technologies, such as AI, IoT, and digital twins, further enhances the capabilities of MBSE, enabling more accurate and efficient system development and management (Friedenthal et al., 2014).

However, the review also identified several challenges and research gaps that need to be addressed to fully realize the potential of MBSE. These include the scalability of MBSE tools and processes, the integration of MBSE with other engineering disciplines, and the need for more robust validation and verification methods (Holt & Perry, 2010).

Based on the findings of this review, several recommendations can be made for practitioners and researchers. For practitioners, it is essential to invest in training and education to ensure that engineers

and project managers are equipped with the necessary skills to implement and manage MBSE effectively. Additionally, organizations should consider the integration of MBSE with existing tools and processes, as well as the potential impact of emerging technologies on MBSE practices. For researchers, there is a need for further research into the scalability of MBSE tools and processes, as well as the development of standardized methodologies for integrating MBSE with other engineering disciplines (Gore et al., 2020).

As engineering projects continue to grow in complexity, the role of MBSE will become increasingly important in ensuring the success of these projects. By addressing the challenges and research gaps identified in this review, MBSE can continue to evolve and remain relevant in the face of changing technologies and increasing system complexity. The future of MBSE is bright, with significant opportunities for growth and innovation, and it will undoubtedly play a critical role in the development of the complex systems of tomorrow.

## References

- Cloutier, R., Bone, M., & Lang, D. (2010). MBSE in support of complex systems engineering. *INCOSE International Symposium*, 20(1), 1767-1779.
- Estefan, J. A. (2007). Survey of model-based systems engineering (MBSE) methodologies. *INCOSE MBSE Focus Group*, 25.
- Friedenthal, S., Moore, A., & Steiner, R. (2014). *A practical guide to SysML: The systems modeling language*. Morgan Kaufmann.
- Gore, A., Lakey, R., Van Wyk, A., & Scherzinger, B. (2020). The digital twin and beyond: The evolution of MBSE in the era of smart systems. *Journal of Systems Engineering*, 23(2), 145-159.
- Holt, J., & Perry, S. (2010). *Modelling enterprise architectures*. Springer.
- Khan, M., Zhang, X., & Choudhary, G. (2021). Integration of AI and IoT with MBSE: Current trends and future directions. *Systems Engineering*, 24(4), 352-363.